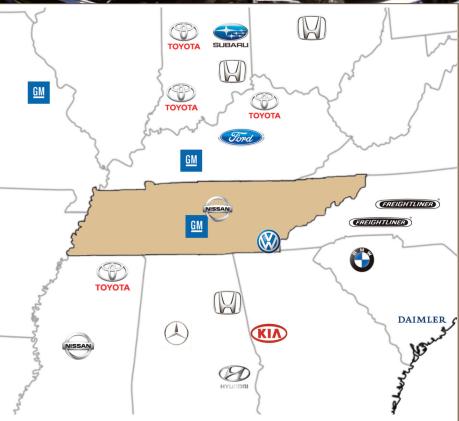


As the global automotive industry shifts its focus to the Southeastern U.S., Tennessee is ideally located at the heart of this growing sector with more than 900 auto manufacturers and suppliers statewide.

Tennessee's favorable business climate features no personal income tax and one of the lowest tax burdens in the country. We're a right-to-work state with competitive incentives that include job training and infrastructure grants, tax credits and applicant recruitment and screening.

We also have a skilled and available workforce with one out of every three manufacturing jobs in Tennessee supporting the auto industry. In fact, we've spent \$81 million in state dollars since 2006 to train automotive workers.

With most of the major U.S. markets located within a day's drive, Tennessee's geography and transportation infrastructure are perhaps two of its greatest strengths. We offer unparalleled efficiency and proximity to global customers with the world's second busiest freight airport in Memphis, immediate access to eight major interstate highways and an extensive network of railways and waterways.



Contact the Tennessee Department of Economic and Community Development today to learn more about Tennessee's auto industry and how we can help your company be successful in our state.

OEMs In Tennessee



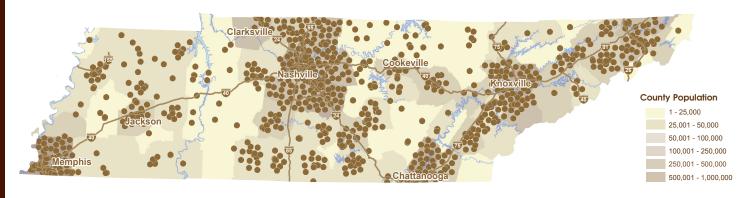




- · Auto assembly plant and lithium ion battery plant in Smyrna
- · Powertrain assembly plant in Decherd that manufactures all engines for the complete lineup of Nissan and Infiniti vehicles produced in the U.S.
- North American headquarters in Franklin
- Investing \$1.7 billion to build the battery plant and accommodate LEAF production by early 2013
- · Auto assembly plant in Chattanooga is the world's only LEED certified Platinum factory
- Building an auto parts distribution facility in Kingston
- More than 3,000 now employed in Chattanooga to meet growing market demand
- Tennessee-made Passat named Motor Trend 2012 Car of the Year, Kelly Blue Book 2012 Family Car of the Year and Cars.com Best of 2012
- · Auto assembly plant and powertrain and stamping plant in Spring Hill
- Investing \$61 million and creating 685 jobs to bring auto assembly plant back online as one of the world's most flexible manufacturing facilities
- · Investing an additional \$183 million and creating 1,196 jobs for future midsize vehicles
- Invested \$515 million in engine operations over the past two years



BUSINESS CLIMAT



\$6,497,604,74 is the annual payroll for of all manufacturing jobs in Tennessee automotive manufacturers and suppliers support the automotive industry. Tennessee's auto industry. are located throughout Tennessee. BY THE NUMBERS **\$80,867,444** is the amount the state has invested in Tennesseans are employed in auto TVA-certified megasite left in the state: 3,840 acres, manufacturing jobs. training dollars for the automotive industry one minute north of I-40, adjacent to CSX rail and since 2006. 45 minutes east of Memphis International Airport. miles is the distance to Detroit, an easy interstate highways provide immediate of Tennessee's total employment growth day's drive to Motor City from access to Tennessee cities for inexpensive and 26% of total investments in 2011 suppliers in Tennessee. and convenient auto transport. were automotive related.



for automotive manufacturing strength, **Business Facilities**



1st in certified sites or shovel-ready programs, Area Development



4th lowest statelocal tax burden in the nation



2nd lowest in the country for cost of living



5th best in the nation for transportation infrastructure, Business Facilities



4th best state for business, Chief Executive



50th for state debt per capita - lowest of all U.S. states



NISSAN ALTIMA



NISSAN MAXIMA



NISSAN PATHFINDER



NISSAN ROGUE



NISSAN LEAF



VOLKSWAGEN PASSAT



CHEVROLET EQUINOX



INFINITI JX











